

Georgia Trauma Commission Strategic Plan FY 2022-FY 2025

Agency Mission: The Georgia Trauma Commission is dedicated to improving the health of injured Georgians by ensuring access to quality trauma care, coordinating key trauma system components and educating trauma care providers across the multidisciplinary continuum.

Agency Vision: The Georgia trauma system will become a top-tier trauma system that provides the highest quality trauma care and education through discovery and innovation.

Agency Core Values: (optional):

- Stewardship: Manage resources responsibly and bring value to patients and taxpayers
- Integrity: Demonstrated thorough accountability, ethical behavior, transparency, and reliability
- Inclusivity: Ensure teamwork, collaboration and inclusion of a diverse stakeholder group

Objective	Action Plan	Associated Funding	Resource/Responsibility	Completion Date	Outcomes
1. Develop a process to collect and evaluate data to improve the provision of trauma care based on evidenced based principles. (QUALITY PILLAR)	1: Complete ArborMetrix risk-adjusted benchmarking project build by December 31, 2022. Expected Completion September 30, 2023. 2: Develop policies and procedures that address the eight required patient safety activities of a PSO by June 30, 2024. Requires funding allocation for PSO attorney to stay on target. 3. Compile list of evidenced based process of care metrics associated with ACS verification by October 31,2022. Completed September 29, 2022. 4. Develop a targeted quality improvement plan utilizing the PSWP, along with GA TQIP report with GQIP leadership and members by December 31, 2023. Readjust to March 31, 2024. 5. Develop custom data elements/reports targeted at identified opportunities by June 30, 2025. On target.	ArborMetrix/ESO: \$1,585,245 (AFY21budget). ESO yearly subscription \$49,800 starting FY24. SAAG : \$50,000 (completed, FY21 budget); PSO support \$80,000 (part of FY 2023 reallocation plan); Peer Review SAAG \$72,000 (FY 2024)	Action 1: Gina Solomon/ArborMetrix Team Action 2: Gina Solomon/Michelle Williams/Dan Walsh/Liz Atkins/Rob Todd Action 3, 4, 5: Rob Todd/Gina Solomon/GQIP Advisory Committee	6/30/25	GQIP will achieve Patient Safety Organization (PSO) status by December 31, 2024.
2. Study the provision of trauma care services in this state to determine the best practices and methods of providing such services (ACCESS PILLAR)	1. Complete replication of the 2013 trauma system study (Pracht study) by January 15, 2023 Completed 2. Convene a multidisciplinary working group to compile and complete the pre-review questionnaire for the American College of Surgeons Rural-focused Trauma System Consultative visit October 14, 2022. Completed & submitted December 13, 2023. 3. Conduct American College of Surgeons Rural-focused Trauma System Consultative visit by June 30, 2023. Completed January 13, 2023, pending final report early April. 4. Recruit and formalize multistakeholder group to address findings from level IV consultative visits, ACS rural focused consult visit, Pracht study and NHTSA EMS system evaluation visit by July 1, 2023. Needs Commission action (motion) 5. Develop and prioritize action items from level IV consultative visits, ACS rural focused consult visit, Pracht study and NHTSA EMS system evaluation visit by October 15, 2023. Needs Commission action 6. Disseminate rural trauma education initiative to all level III and IV trauma center by June 30, 2024. \$262,500 remaining on the Emanuel Medical Center grant. 7. Develop Georgia Trauma Commission Research Agenda by October 1, 2023.	"ACS Rural Focused System Consultation - \$65,000; Cost allocated as part of the AFY 2022 budget Level IV Trauma Center Consults \$107,100, allocated as part of the AFY 2022 budget Pracht Study \$30,000 from the FY 2021 budget "	Action 1: Liz Atkins Action 2: Commission driven, Liz Atkins facilitate Action 3: Liz Atkins, Renee Morgan Action 4: Commission driven, Liz Atkins facilitate Action 5: Commission driven, Liz Atkins facilitate Action 6: Courtney Terwilliger Action 7: Jim Dunne, Dennis Ashley	6/30/24	Provides a data-driven mechanism to identify facilities to explore feasibility of participating in the Georgia Trauma System as either a designated center or non-designated, participating center; Use of ESO central site trauma registry data to identify transfer patterns as an additional tool.
3. Optimize contract and grant process (FINANCE PILLAR)	1. Revise Budget Timeline to include financial reporting cadence by September 1, 2022. Evolving due to inception transition to Trauma Trust Fund. 2. Complete Contracts and Grants Workgroup to develop language, deliverables, performance based pay metrics and provisional billing by June 30, 2025 using the following schedule: Tier 1 June 30, 2023; Tier 2 June 30, 2024 and Tier 3 June 30, 2025. Completed, all FY 2024 contracted and grant entities have PBP with the exception of the MAG MRC grant. 3. Create an effective communication plan and cadence for stakeholders by June 30, 2023. Codify 4. Revise contract and grant associated reporting templates by December 30, 2022. Standardization completed for FY 2023, all contractors and grantees receive a templated contract proposal. 5. Include key templates and exhibits on GTC website for ease of access by contractors and grantees by December 30, 2022. Extended to September 30, 2023.	None	Action 1: Katie Hamilton Action 2: Katie Hamilton/Contracts and Grants Work Group Action 3: Katie Hamilton Action 4: Katie Hamilton Action 5: Katie Hamilton/Gabby Saye	6/30/25	Increase release of 80% of following fiscal year contracts by June 1st of current fiscal year.
4. Establish financial efficiency metrics with supporting visual displays to maximize stakeholder awareness and accountability (FINANCE PILLAR)	1. Establish agency key financial performance indicators with color-coded status indicators by June 30, 2023. On target 2. Full-feature utilization of accounting software by June 30, 2024. Full utilization is occurring, used for financial reconciliation with PeopleSoft 3. Track all contract and grant execution phases, invoices and payments through accounting software by June 30, 2023. Use of consolidated tracking tool is pervasive due to the lack of an appropriate integrated software tool at this time. This is man-hour intensive. 4. Utilize agency accounting software and tools to produce financial reports and dashboards to assess real-time financial position by June 30, 2024. On target, need input from budget committee.	None	Action 1: Katie Hamilton/Liz Atkins Action 2: Katie Hamilton/Gabby Saye Action 3: Katie Hamilton/Gabby Saye Action 4: Katie Hamilton	6/30/24	Establish relationship with stakeholders and provide awareness around due dates and timelines.