

APPROVED
07.18.22



GEORGIA TRAUMA COMMISSION

Trauma Administrators Committee Meeting Minutes

Monday, April 25, 2022

12:00 PM-1:00 PM

Zoom Meeting

[Meeting Recording](#)

COMMISSION MEMBERS PRESENT	COMMISSION STAFF MEMBERS
Dr. Michelle Wallace, Trauma Administrators Committee Chair Dr. Regina Medeiros, GTC Secretary /Treasurer	Elizabeth V. Atkins, GTC, Executive Director Gabriela Saye, GTC, Executive Assistant Gina Solomon, GTC, GQIP Director

COMMITTEE MEMBERS	REPRESENTING
Sheila Bennett Brian Delashmitt Stacey DeWeese April Dukes Angela Gary Amy Griffin Judean Guinn Katrina Keefer Tifani Kinard Vic Reedy Christopher Ruiz Damien Scott Jan Tidwell Frances Van Beek Patrice Walker David Weih	Atrium Health Floyd, EVP/Chief of Patient Services Hamilton Health Care System, EVP-CMO Children's Healthcare of Atlanta, SVP of System Operations Crisp Regional Hospital, CNO,VP PCS Northeast Georgia Health System, Executive Director Trauma and Emergency Services JD Archbold, SVP of Patient Care/CNO Hamilton Medical Center, VP/CNO Augusta University Health, Chief Executive Officer Polk medical center, Administrator Wellstar, System Medical Director of Trauma Doctors Hospital of Augusta, Vice President of Trauma Services Emanuel Medical Center, CEO Piedmont Cartersville, CNO Wellstar, AVP, Neuro & Trauma Services Atrium Health Navicent, CMO Wellstar, Executive Director Emergency Services
APPOINTED DESIGNEES	REPRESENTING
David Hoffenberg Rana Roberts Amy Watson Becky Wielder	HCA - Memorial Health University Medical Center, COO CHOA, Director, Trauma, Transport, and Transfer Center Effingham Health System, Clinical Lead/TPM/ED Director Northside, Executive Director Emergency Services
OTHER ATTENDEES	REPRESENTING
Kristy Ruiz Jessica Story	Wellstar Cobb, TPM Warren Averett, Sr manager

Call to Order: (00:00:12 on the recording)

The meeting was called to order at noon with seventeen committee members and four committee member designees present. Dr. Wallace thanked everyone for joining the meeting and thanked all that attended the last meeting at Barnsley.

Approval of August 13, 2021, and March 1, 2022, Meeting Minutes: (00:01:15)

Dr. Wallace asked for a motion to approve the last two meeting minutes.

**[MOTION GTCNC TRAUMA ADMINISTRATORS COMMITTEE 2022-04-01:
Motion to approve August 31, 2021, and March 1, 2022 meeting minutes as
submitted](#)**



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MOTION BY: Katrina Keefer

SECOND BY: Sheila Bennett

VOTING: All members are in favor of the motion.

ACTION: The motion PASSED with no objections nor abstentions

Co-chair Introductions: (00:02:04)

Presented by Michelle Wallace

We had our last committee meeting in March and listened to your feedback. There were several priorities and we wanted to align those with the Commission. From a strategic standpoint, we have designated co-chairs who will lead our workgroups. Dr. Wallace introduced the following co-chairs:

- Katrina Keefer, LI Co-Chair, Augusta University
- Frances Van Beek, LII Co-Chair, Wellstar Health System
- Amy Watson, LIII Co-Chair, Effingham Medical Center
- Damien Scott, LIV Co-Chair, Emanuel Medical Center

Dr. Wallace thanked each co-chair for volunteering to participate and leading each group. We have some important work that needs our attention. You all are the experts that see the need from the day-to-day operations of your facilities and will be able to look at this from a business and strategic standpoint.

Workgroup Overview: (00:04:20)

Presented by Dr. Michelle Wallace

After some discussions with the co-chairs, we leveled on three different areas that were brought up by our group as well as support of the Trauma Commission. Dr. Wallace went through each workgroup, the co-chair lead, and a brief description of their purpose.

1. Finance Workgroup: Led by Katrina Keefer

Focused on finance and our funding formulas to understand what we need to be doing as health systems while at the same time making sure the Commission is the payer of last resort. The important conversations kicked off with the finance workshop we had in March, which was aimed to help everyone understand where they should be from a health system level.

2. Diversion: Led by: Amy Watson and France Van Beek

We keenly heard loud and clear, particularly through COVID, but has been a long-standing problem in Georgia, is diversion. Some areas struggled where there was no established diversion process and they did not have connections on who to call. From the trauma system standpoint, we need support understanding where we need to move and making sure that our patients can get that definitive care as quickly as possible without delay.

3. Education: Led by Damien Scott

During our last meeting, Damien stated education needs to be rural-driven but urban supported. If you're not in a rural setting then you don't always know what their needs are.

We've already asked for some feedback, but we will need to ensure that we define those workgroups and ensure that everybody is participating in one. Hopefully, you will be active partners in those workgroups. I will be meeting with the co-chairs separately, but they will be meeting with you all in between those times. Dr. Wallace asked if anyone had any questions.



Funding Formula Overview (00:08:16)

Presented by Jessica Story

Liz Atkins introduced Jessica Story, who will be going over the current funding formula (ATTACHMENT A) that the Georgia Trauma Commission utilizes for allocations. This group is going to be key in taking a look at what we've been using, which has been in existence since 2007 when the Commission first started. The current funding formula does match up with our preliminary readiness cost survey findings, but there may be room for optimization. Jessica will walk through what the readiness and uncompensated care distribution are and how we derive those numbers that go into your contract.

Jessica introduced herself as the Senior Manager for Warren Averett, who has been working with the Commission for 14 years. A disclaimer was made known that the examples presented are just for illustration purposes and the amounts do not reflect actual allocations.

Jessica reviewed in detail the following topics:

- General Fund Allocations
- Uncompensated Care Allocation
- Readiness and Pay-Based-Performance
- Readiness

After the presentation, Jessica asked if there were any questions. Dr. Wallace asked about slide 7, and how Jessica mentioned that they were legacy norms for the cost, what year is that defined as? Jessica answered it is from 2008. This is just to calculate a total cost, which is what we used to create a percentage to allocate to the centers. Dr. Wallace stated that the cost of trauma is a lot higher than what it was 14 years ago. The ability to look at the numbers and share the uncompensated care is vital to comprehend if the current funding meets the current need. The amount we are currently funded in Georgia is nowhere near the cost of what it costs to be prepared. In the future, what can we do to increase those allocations and get your legislative folks involved to preach this at the higher level.

Liz Atkins encouraged committee members to review the formula overview and email any questions to herself and Dr. Wallace.

Committee Meeting Cadence (00:32:48)

Presented by Michelle Wallace

- July: Virtual
- October: Virtual
- February: In-Person (Barnsley/Alt Location)
- June: Virtual
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When we last spoke at Barnsley, we mentioned of having two in-person meetings and two virtual meetings a year. We were originally going to have an in-person meeting scheduled in August during the Summer Meeting, but trying to be cognizant of the executive's time away and cost, we decided to switch the next meeting to virtual in July. If you still have an opportunity to attend the Summer meeting in person, we would love to see you there, but it is not mandatory for administrators. We'll have another virtual meeting in October. Then in



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February, we will meet again in person at Barnsley or an alternate location. Finally, June will be virtual again for the last meeting for the fiscal year. We will firm up those dates and get those out to you.

Next Steps (00:34:57)

Presented by Michelle Wallace

Next, the co-chairs will have some conversations about the charter and try to get the meetings kicked off for each of our workgroups. Thank you for your participation and your support through this. Dr. Wallace asked for any last-minute questions.

Meeting adjourned at 12:43 PM

Minutes Respectfully Submitted by Gabriela Saye