GTC FY 2014 General Budget

Continuation Budge	t	
FY 2014 State Funds- Governor's Recommendation and allocated by the 2012/2013 egislature	\$	15,937,21
ncrease funds to reflect adjustment in the employer share of the Employees' Retiremen System	^t \$	9,38
Reduce funds for contracts. (Provide funds for trauma center upgrades while reducing burchases of ambulances		(\$1,078,116
ncrease funds for uncompensated care and trauma readiness costs to reflect increased collections and new centers	\$	477,49
It is the intent of the General Assembly that the Commission shall submit a report to the House and Senate Appropriations Committee by December 31, 2013 with a plan to address the audit findings detailed in the Performance Audit released in December 2012.	\$	
FY 2014 Available Funding	\$	15,345,972
Budget Areas	Prop	oosed 2014 Budge
Commission Per Diem	\$	1,500
Commission Operations	\$	534,862
Trauma Communications Center	\$	631,414
System Development, Access & Accountability	\$	329,575
State OEMS/T Allocation	\$	460,379
Trauma Registry Support	\$	565,804
Subtotal of Budget Areas	\$	2,523,534
Available for Stakeholder Distribution	\$	12,822,438
*EMS UCCC Audits	\$	72,500
EMS Distribution @ 20% of stakeholder distribution	\$	2,491,988
* Trauma Center UCCC Audits	\$	72,500
Trauma Centers/Physicians Distribution @ 80% of stakeholder distribution	\$	10,185,450
Totals	\$	15,345,972

Budget Area: Commission Operations								
FY 2014 Budget: APPROVED 19 June 2013:Cri	sp added 17 July							
Staff Costs: 4051300101 (Operations)	Actual FY 2013	Proposed 2014 Budget	Description					
Staff Salaries	\$ 200,627	\$ 201,300	Executive Director, Office Coordinator and Business Operations Officer.					
Benefits	\$ 103,302	\$ 112,826	Employee's Share FICA/Medicare (7.65%), Health Benefits (30.781% FY 2014 rate)/ Retirement (15.18%) for above employees. (using rates and direction provided by OPB on 21 May 2013)					
Worker's Compensation	\$ 1,196	\$ 897	Department of Administrative Services (DOAS) billing for Worker's Compensation at \$299 per employee per year					
Unemployment Insurance	\$ 320	\$ 240	Unemployment Insurance at \$80 per employee per year					
Liability Insurance	\$ 332	\$ 249	Employer's responsibility. Projected at \$83 per employee per year					
Staff Travel	\$ 17,118	\$ 17,500	Travel for above employees					
Total Staff Costs	\$ 322,895	\$ 333,012	2					
Operations								
Atlanta Office Rent and Phone	\$ 1,819							
Conference call account	\$ 6,033	\$ 8,000	Commission and subcommittee meetings (increased subcommittee calls)					
Website service	\$ 1,500	\$ 2,000	Hosting					
Alarm System	\$ 658	\$ 750	Yearly costs					
Printing/Supplies	\$ 4,668	\$ 5,000	Printing and Office Supplies					
Telephone/ Internet/Carbonite Backup/Box Virtual server	\$ 5,490	\$ 6,000	Telephone Internet- Rising Fawn Carbonite Backup/Box virtual server- Program-wide					
Electrical	\$ 2,064	\$ 2,000	Rising Fawn					
Shipping	\$ 832	\$ 1,000	Program-wide Expense.					
All Staff Cell Telephones	\$ 3,087	\$ 2,100	4 Program-wide cellphones					
Georgia Trauma Foundation		\$ 150,000	Administrative support					
Additional Contract funding	\$ 43,054	\$ 25,000	Contingency and additional contracts					
Total Operations Costs	\$ 69,205	\$ 201,850						
Total Commission Operations Budget	\$ 392,100	\$ 534,862	2					

Budget Area: Trauma Communications Center (TCC)									
FY 2014 Budget: APPROVED 19 June 2	2013:Crisp added 1	7 July							
Staff Costs: 4051302001 (TCC)	Actual FY 2013	Proposed 2014 Budget	Description						
Salaries	\$ 95,900	\$ 97,900	Salaries for TCC Manager and TCC Operations Specialist						
Benefits	\$ 47,711	\$ 53,444	Employee's Share FICA/Medicare (7.65%), Health Benefits (30.781% FY 2014 rate)/ Retirement (15.18%) for TCC Manager and TCC Operations Specialist (using rates and direction provided by OPB on 21 May 2013)						
Worker's Compensation	\$ 598	\$ 598	Department of Administrative Services (DOAS) billing for Worker's Compensation at \$299 per employee per year						
Unemployment Insurance	\$ 160	\$ 160	Unemployment Insurance at \$80 per employee per year						
Liability Insurance (includes Merit Assessment fee of \$91.25 for FY 2013)	\$ 257	\$ 166	Employer's Responsibility beginning in FY 2013. Projected at \$83 per employee per year						
Staff Travel	\$ 6,685	\$ 10,000	TCC Manager and Operations Specialist						
TCC Agents	\$ 195,000	\$ 225,500	Projected based on 6.2 FTE coverage and anticipated 2.5% increase in Temp. Service Contract and average \$.50/hr increase for call agents.						
Total TCC Staff Costs	\$ 346,311	\$ 387,768							
TCC Operations									
TCC Office Supplies/Printing	\$ 1,291	\$ 4,000	Office supplies and printing						
Building Lease and Utilities	\$ 13,056	\$ 13,056	Building Lease/Utilities						
Georgia Technology Authority	\$ 15,000	\$ 16,000	IT infrastructure services related to data contract						
AT&T Cellular & Internet	\$ 2,476	\$ 4,000	Includes TCC Voice and Data contract for cellular devices and internet service.						
Southern LINC	\$ 1,137	\$ 1,800	Wireless cell phone provider with "Push to Talk" services						
Saab Licensing	\$ 47,120	\$ 49,005	Per contract year 3 annual licensing fee.						
Saab Technical Support	\$ 31,813	\$ 33,085	Per contract, year 3 support costs.						
Saab Enhancement Support		\$ 25,200	Support costs for new enhancements not covered in original contract						
Dell Hardware Warranty		\$ 17,500	Dell Hardware Warranty/Service 3 year agreement due April 2014.						
Data Management and Reporting		\$ 5,000	Data management consultant						
Additional System Operations Funding	\$ 63,529	\$ 75,000	Contingency funding						
Total TCC Operations	\$ 175,422	\$ 243,646							
Total TCC Budget	\$ 521,733	\$ 631,414							

Budget Area: System Development, Access & Accountability

FY 2014 Budget: APPROVED 19 June 2013: Crisp added 17 July

				• • • • • • •	
Development & Access	ess Actual FY 2013		Proposed 2014 Budget		Description
Regionalization Activities	\$	50,000	\$	150,000	Grant support for three EMS regions (3 X \$50K)
Georgia Committee on Trauma	\$	-	\$	4,700	Conference Support (August 2013)
ACS COT TQIP Report	\$	3,000	\$	3,000	Continuation funding
Georgia Committee for Trauma Excellence via Trauma Associates fo Georgia, Inc.			\$	22,500	\$6,500 to complete Trauma Center Surveyor course costs, \$6,000 for one Advanced Trauma Care for Nurses (ATCN) and \$10,000 for ICD 10 course for 40 registry staff.
eBroselow			\$	114,375	Year 2: Artemis Program (\$3,750 X 11 hospitals and 39 hospital at \$1,875)
Total Development & Access	\$	53,000	\$	294,575	
Accountability Contracts					
Bishop & Associates	\$	38,000	\$	25,000	
PH Consultants	\$	13,500	\$	10,000	
GHI	\$	20,000			\$145K cost in FY 2014 allocated from stakeholders' budgets
Total Accountability	\$	71,500	\$	35,000	
Total System Dev, Access and Accountability Budget		124,500	\$	329,575	

Budget Area: EMS Stakeholder Allocation							
FY 2014 Budget: APPROVED 19 June 2013:Crisp added 17 July							
Available EMS Budget @ 20% of available funds for stakeholders:	Proposed 2014 Budget						
Total Allocation	\$ 2,491,988						
Yearly AVLS Support - Verizon Airtime and In Motion Technology, Inc. Maintenance	\$ 472,972						
Available for Stakeholder Distribution	\$ 2,019,016						

Budget Area: Office of EMS and Trauma									
FY 2014 Budget: APPROVED 19 June 2013:Crisp added 17 July	Actu	ial FY 2013	Proposed 2014 Budget	Description					
Available for OEMS/T ("up to 3%")	\$	463,773	\$ 460,379	3% of GTC Budget					

FY 2014 Budget: APPROVED 19 June 2013:Crisp a	dded 17 July			
	Amount			
POTENTIAL "Readiness" funding for New Level II	\$115,000	50% of Level II Readin	ess	
Trauma Center Readiness Payments ³	\$2,986,635	60%		
Performance Based Payment ^₄	\$1,991,090	40%		
Sub Total Readiness Payments	\$4,977,725	100%		
Uncompensated Care Payments⁵	\$5,092,725			
Sub-Total	\$10,185,450			
Trauma Center Startup Grants	\$0			
Total Trauma Center Allocation ⁶	\$10,185,450			
Hospital/Physician Fund Division ⁷	75% Hospital	25% Physician	Total	
POTENTIAL funding for New Centers			\$115,000	Tot. Readines
Trauma Center Readiness Payments %	\$3,733,294	\$1,244,431	\$4,977,725	\$5,092,72
Uncompensated Care Payments	\$3,819,544	\$1,273,181	\$5,092,725	
Trauma Center Startup Grants	\$0	\$0	\$0	
Total	\$7,552,838	\$2,517,613	\$10,185,450	
Notes:				
	.			
³ Trauma Center readiness payments are described on	Readiness page			
⁴ A performance based payment (PBP) program will rew center readiness funding will be set aside for PBP.	vard trauma centers th	at meet defined standa	ards. For FY 2014,	40% of trauma
⁵ Uncompensated Care payments are described on pag	e 3.			
	ommission.			

To be eligible for FY 2014 "Readiness" funding, new centers (Centers not designated by 30 June 2013) must have had designation site survey visit before 30 June 2013 and receive designation status before 31 December 2013.

Performance Based Payements at 40%

- 1. Hospital Approved PI Plan 10%
- 2. Required trauma physician liason attendance at Trauma Committees as per ACS standards 10%
- 3. TMD membership on GA COT and attendance on TMD calls and attendance at GA COT annual meeting 10%
- 4 Timely Invoicing/reports and required data submission 10%

¹Level IV and III trauma centers receive a flat amount based upon their relative share of readiness costs. Level II trauma center received 60% of the payments for Level I trauma centers and burn centers 50%.

²Performance Based Payments (PBP), if fully earned, will be distributed to trauma centers.

³ The GTC survey of burn center 2009 readiness costs indicated they were 81% of Level II trauma center 2008 readiness costs, so the funding level for burn centers was set at 50% compared to 60% for Level II trauma centers.

Readiness & Performance Based Payments							
FY 2014 Budget: APPROVED 19 June 20 Trauma Center	13:Crisp add Funding Level	ded 17 July % of Fund	Readiness Payments	Potential PBP Payments ²	Total Readiness Payments ¹		
Level IV					\$10,000		
Lower Oconee		0.20%	\$6,000	\$4,000	\$10,000		
Morgan		0.20%	\$6,000	\$4,000	\$10,000		
Emanuel		0.20%	\$6,000	\$4,000	\$10,000		
Effingham		0.20%	\$6,000	\$4,000	\$10,000		
Wills		0.20%	\$6,000	\$4,000	\$10,000		
Crisp		0.20%	\$6,000	\$4,000	\$10,000		
Level III					\$50,000		
Taylor		1.00%	\$30,000	\$20,000	\$50,000		
Clearview		1.00%	\$30,000	\$20,000	\$50,000		
Trinity		1.00%	\$30,000	\$20,000	\$50,000		
Level II	60%						
Athens	60%	4.63%	\$138,418	\$92,279	\$230,69		
Archbold	60%	4.63%	\$138,418	\$92,279	\$230,69		
Columbus	60%	4.63%	\$138,418	\$92,279	\$230,69		
Floyd	60%	4.63%	\$138,418	\$92,279	\$230,690		
Gwinnett	60%	4.63%	\$138,418	\$92,279	\$230,69		
Hamilton	60%	4.63%	\$138,418	\$92,279	\$230,69		
Kennestone	60%	4.63%	\$138,418	\$92,279	\$230,69		
North Fulton	60%	4.63%	\$138,418	\$92,279	\$230,69		
Scottish Rite	60%	4.63%	\$138,418	\$92,279	\$230,69		
POTENTIAL New Level II Center			, , .	, , , ,	\$115,000		
Level I	100%				\$110,000		
Atlanta Medical	100%	7.72%	\$230,696	\$153,798	\$384.494		
Egleston	100%	7.72%	\$230,696	\$153,798	\$384,494		
Grady	100%	7.72%	\$230,696	\$153,798	\$384,494		
MCCG	100%	7.72%	\$230,696	\$153,798	\$384,494		
MCG Health	100%	7.72%	\$230,696	\$153,798	\$384,494		
Memorial	100%	7.72%	\$230,696	\$153,798	\$384,494		
Burn Center ³	50%	1.1270	φ200,000	\$100,700	4004 ,40		
Grady Burn Center (Crestview)	50%	3.86%	\$115,348	\$76,899	\$192,24		
Doctors Hospital (JMSBC)	50%	3.86%	\$115,348	\$76,899	\$192,24		
Totals	5070	100.00%	\$2,986,635	\$1,991,090	\$4,977,72		
POTENTIAL New Centers Readiness		100.00 %		otal Readiness	\$115,000 \$5,092,725		

Trauma Center Level	Readi Cost Total In \$M	Allocation based on R Cost	Number of TCs	Trauma Ctr Allocation	% of Level I
	\$40.80	6,286,595	6	\$1,047,766	100%
	\$23.00	3,543,914	10	\$354,391	33.8%
III	\$0.90	138,675	3	\$46,225	4.4%
IV	\$0.20	30,817	4	\$7,704	0.7%
	\$64.90	10,000,000	23		

\$115,348.19

Notes:

¹Level IV and III trauma centers receive a flat amount based upon their relative share of readiness costs. Level II trauma center received 60% of the payments for Level I trauma centers and burn centers 50%.

²Performance Based Payments (PBP), if fully earned, will be distributed to trauma centers.

³ The GTC survey of burn center 2009 readiness costs indicated they were 81% of Level II trauma center 2008 readiness costs, so the funding level for burn centers was set at 50% compared to 60% for Level II trauma centers.

To be eligible for FY 2014 "Readiness" funding, new centers (Centers not designated by 30 June 2013) must have had

	Self Pay UCCC C1	Patients Meet 7 2011	ting SB (60 Requi	rements ¹	Cost Norm Based Allocation of Funds ²						
Trauma Center	ISS 0- 8	ISS 9-15	ISS 16- 24	ISS >24	Total	Severity Adjusted	Total Based Upon Cost		ased On % of ost Total			
	Basic	Moderate	Major	Severe		Cost Norms	Norms		oot rota.			
Level IV Lower Oconee Morgan Emanuel Effingham Wills Crisp												
Level III Taylor Clearview Trinity												
Level II Athens Archbold Columbus Floyd Gwinnett Hamilton Kennestone	17 18 38 21 79 15 17	40 13 52 18 61 17 3	16 6 15 8 15 4 3	11 2 10 6 22 2 2	84 39 115 53 177 38 25	\$14,215 \$10,667 \$11,967 \$12,434 \$11,827 \$10,597 \$9,904	\$1,194,070 \$416,016 \$1,376,242 \$658,989 \$2,093,381 \$402,675 \$247,591	3.67% 1.28% 4.23% 2.03% 6.44% 1.24% 0.76%	\$186,966 \$65,139 \$215,490 \$103,184 \$327,779 \$63,050 \$38,767			
North Fulton Scottish Rite Level I	19 20	29 8	6	3 1	57 30	\$10,914 \$8,078	\$622,076 \$242,335	1.91% 0.75%	\$97,404 \$37,944			
Atlanta Medical Egleston Grady MCCG MCG Health Memorial	180 8 349 79 123 100	120 4 225 67 95 118	49 5 78 32 53 48	29 1 24 15 20 22	378 18 676 193 291 288	\$13,270 \$14,515 \$11,688 \$14,119 \$13,961 \$14,478	\$5,016,020 \$261,264 \$7,901,245 \$2,724,872 \$4,062,640 \$4,169,686	15.42% 0.80% 24.29% 8.38% 12.49% 12.82%	\$785,402 \$40,908 \$1,237,166 \$426,657 \$636,123 \$652,884			
Burn Center Grady Burn Center (Crestview) Doctors Hospital (JMSBC)	90	17	6	5	118	\$9,626	\$1,135,923	3.49%	\$177,861			
Total		887	345	175	2,580		\$32,525,025	100.00%	\$5,092,725		Treatment Cost	
Level IV and III trauma centers	receive a f	lat amount bas	sed upon	their rela	itive share	of readiness co	osts. Level II traur	ma center receiv	ed 60% of the pa	ISS	Community	Academic
Performance Based Payments	(PRP) if fu	llv earned will	be distri	buted to t	trauma cei	nters				0-8	\$5,267	\$6,37
and backar aymond	, 10	, samoa, wii	20 0.001							9-15	\$10,428	\$12,61
Allocation is based on the numb	per and sev	verity of nation	ts meetir	00 SP 60	roquiromo	nte timos cost r	orms This derive	es a percent		16-24 >24	\$19,626 \$33,945	

^a To develop a fair and consistent approach to estimating costs, nationa severity were used, for both community and academic hospitals.

Severity Score Category	ISS Criteria	Burn Severity Criteria
Basic	ISS 0-8	TBSA 0-5%, 6- 10%
Moderate	ISS 9-15	Smoke, TBSA 11- 20%
Major	ISS 16-24	Electrical Burn
Severe	ISS >24	TBSA 21-30% and >30%

	Trauma Fund: Trauma Center Allocations										
FY 2014 Budget: APPROVED 19	June 2013:Crisp	added 17 July									
Trauma Center	Readiness Payment	Potential PBP Payments ²	Total Readiness Payments	Uncompensated Care Payment UCCC CY 2011	Total	%					
Level IV											
Lower Oconee	\$6,000	\$4,000	\$10,000	\$0	\$10,000						
Morgan	\$6,000	\$4,000	\$10,000		\$10,000						
Emanuel	\$6,000	\$4,000	\$10,000		\$10,000						
Effingham	\$6,000	\$4,000	\$10,000	\$0	\$10,000						
Wills	\$6,000	\$4,000	\$10,000	\$0	\$10,000	0.1%					
Crisp	\$6,000	\$4,000	\$10,000	\$0	\$10,000	0.1%					
Level III											
Taylor	\$30,000	\$20,000	\$50,000	\$0	\$50,000						
Clearview	\$30,000	\$20,000	\$50,000	\$0	\$50,000						
Trinity	\$30,000	\$20,000	\$50,000	\$0	\$50,000	0.5%					
Level II											
Athens	\$138,418	\$92,279	\$230,696	\$186,966	\$417,662	4.1%					
Archbold	\$138,418	\$92,279	\$230,696	\$65,139	\$295,836	2.9%					
Columbus	\$138,418	\$92,279	\$230,696	\$215,490	\$446,187	4.4%					
Floyd	\$138,418	\$92,279	\$230,696	\$103,184	\$333,880	3.3%					
Gwinnett	\$138,418	\$92,279	\$230,696	\$327,779	\$558,475	5.5%					
Hamilton	\$138,418	\$92,279	\$230,696		\$293,747	2.9%					
Kennestone	\$138,418	\$92,279	\$230,696		\$269,464	2.6%					
North Fulton	\$138,418	\$92,279	\$230,696	\$97,404	\$328,100	3.2%					
Scottish Rite	\$138,418	\$92,279	\$230,696	\$37,944	\$268,641	2.6%					
New Level III Center			\$115,000		\$115,000	1.1%					
Level I											
Atlanta Medical	\$230,696	\$153,798	\$384,494	\$785,402	\$1,169,896	11.5%					
Egleston	\$230,696	\$153,798	\$384,494	\$40,908	\$425,402	4.2%					
Grady	\$230,696	\$153,798	\$384,494	\$1,237,166	\$1,621,660	15.9%					
MCCG	\$230,696	\$153,798	\$384,494	\$426,657	\$811,151	8.0%					
MCG Health	\$230,696	\$153,798	\$384,494	\$636,123	\$1,020,617	10.0%					
Memorial	\$230,696	\$153,798	\$384,494	\$652,884	\$1,037,378	10.2%					
Burn Center											
Grady Burn Center (Crestview)	\$115,348	\$76,899	\$192,247	\$0	\$192,247	1.9%					
Doctors Hospital (JMSBC)	\$115,348	\$76,899	\$192,247	\$177,861	\$370,108						
Total	2,986,635	1,991,090	5,092,725	\$5,092,725	\$10,185,450						

Trauma Registry Funding										
FY 2014 Budget: APPROVED 19 June 2013:Crisp added 17 July										
Trauma Center	Funding Level	% of Fund	Registry Payments							
Level IV	5%									
Lower Oconee	5%	0.38%	\$2,176							
Morgan	5%	0.38%	\$2,176							
Emanuel	5%	0.38%	\$2,176							
Effingham	5%	0.38%	\$2,176							
Wills	5%	0.38%	\$2,176							
Crisp	5%	0.38%	\$2,176							
Level III	10%									
Taylor	10%	0.77%	\$4,352							
Clearview	10%	0.77%	\$4,352							
Trinity	10%	0.77%	\$4,352							
Level II	60%									
Athens	60%	4.62%	\$26,114							
Archbold	60%	4.62%	\$26,114							
Columbus	60%	4.62%	\$26,114							
Floyd	60%	4.62%	\$26,114							
Gwinnett	60%	4.62%	\$26,114							
Hamilton	60%	4.62%	\$26,114							
Kennestone	60%	4.62%	\$26,114							
North Fulton	60%	4.62%	\$26,114							
Scottish Rite	60%	4.62%	\$26,114							
Level I	100%		· · · /							
Atlanta Medical	100%	7.69%	\$43,523							
Egleston	100%	7.69%	\$43,523							
Grady	100%	7.69%	\$43,523							
MCCG	100%	7.69%	\$43,523							
MCG Health	100%	7.69%	\$43,523							
Memorial	100%	7.69%	\$43,523							
Burn Center ³	50%	7.0070	φ 10,020							
Grady Burn Center (Crestview)	50%	3.85%	\$21,762							
Doctors Hospital (JMSBC)	50%	3.85%	\$21,762							
Totals	1300%	100.00%	\$565,804							

Total Trauma Center Allocations										
Y 2014 Budget: APPROVED	19 June 2013:0	Crisp added 17 Ju	ıly							
Trauma Center	Readiness Payment	Potential PBP Payments ²	Total Readiness Payments	Uncompensated Care Payment CY 2011	Total From Trauma Fund	% of Trauma Fund	Registry	FY 2014 Total for Each Center		
Level IV										
Lower Oconee	\$6,000	\$4,000	\$10,000	\$0	\$10,000	0.1%	\$2,176	\$12,176		
Morgan	\$6,000	\$4,000	\$10,000	\$0	\$10,000	0.1%	\$2,176	\$12,176		
Emanuel	\$6,000	\$4,000	\$10,000	\$0	\$10,000	0.1%	\$2,176	\$12,176		
Effingham	\$6,000	\$4,000	\$10,000	\$0	\$10,000	0.1%	\$2,176	\$12,176		
Wills	\$6,000	\$4,000	\$10,000	\$0	\$10,000	0.1%	\$2,176	\$12,176		
Crisp	\$6,000	\$4,000	\$10,000	\$0	\$10,000	0.1%	\$2,176	\$12,176		
Level III										
Taylor	\$30,000	\$20,000	\$50,000	\$0	\$50,000	0.5%	\$4,352	\$54,352		
Clearview	\$30,000	\$20,000	\$50,000	\$0	\$50,000	0.5%	\$4,352	\$54,352		
Trinity	\$30,000	\$20,000	\$50,000	\$0	\$50,000	0.5%	\$4,352	\$54,352		
Level II										
Athens	\$138,418	\$92,279	\$230,696	\$186,966	\$417,662	4.1%	\$26,114	\$443,776		
Archbold	\$138,418	\$92,279	\$230,696	\$65,139	\$295,836	2.9%	\$26,114	\$321,950		
Columbus	\$138,418	\$92,279	\$230,696		\$446,187	4.4%	\$26,114	\$472,301		
Floyd	\$138,418	\$92,279	\$230,696		\$333,880	3.3%	\$26,114	\$359,994		
Gwinnett	\$138,418	\$92,279	\$230,696		\$558,475	5.5%	\$26,114	\$584,589		
Hamilton	\$138,418	\$92,279	\$230,696	\$63,050	\$293,747	2.9%	\$26,114	\$319,861		
Kennestone	\$138,418	\$92,279	\$230,696	\$38,767	\$269,464	2.6%	\$26,114	\$295,578		
North Fulton	\$138,418	\$92,279	\$230,696		\$328,100	3.2%	\$26,114	\$354,214		
Scottish Rite	\$138,418	\$92,279	\$230,696	\$37,944	\$268,641	2.6%	\$26,114	\$294,755		
New Level II	\$0	\$0	\$115,000	\$0	\$115,000	1.1%	\$0	\$115,000		
_evel										
Atlanta Medical	\$230,696	\$153,798	\$384,494	\$785,402	\$1,169,896	11.5%	\$43,523	\$1,213,419		
Egleston	\$230,696	\$153,798	\$384,494	\$40,908	\$425,402	4.2%	\$43,523	\$468,926		
Grady	\$230,696	\$153,798	\$384,494	\$1,237,166	\$1,621,660	15.9%	\$43,523	\$1,665,184		
MCCG	\$230,696	\$153,798	\$384,494	\$426,657	\$811,151	8.0%	\$43,523	\$854,674		
MCG Health	\$230,696	\$153,798	\$384,494	\$636,123	\$1,020,617	10.0%	\$43,523	\$1,064,140		
Memorial	\$230,696	\$153,798	\$384,494	\$652,884	\$1,037,378	10.2%	\$43,523	\$1,080,901		
Burn Center	. ,	. ,		.)	. , ,		. ,	. , , , ,		
Grady Burn Center	\$115,348	\$76,899	\$192,247	\$0	\$192,247	2.0%	\$21,762	\$214,009		
Doctors Hospital (JMSBC)	\$115,348	\$76,899	\$192,247	\$177,861	\$370,108	3.6%	\$21,762	\$391,870		
Total	\$2,986,635	\$1,991,090	\$5,092,725	\$5,092,725	\$10,185,450	100%	\$565,804	\$10,751,254		